CAREERS

Where the Jobs Are

Defense is booming, and demand is rising in analog circuit design, power management, and automated design

BY SCOTT KARIYA

he economic doldrums that officially began in March 2001 may well linger into 2003. Though the jobless rate for U.S. electrical and electronics engineers is down from its all-time peak of 4.8 percent in the second quarter of 2002, it's still painfully far from the mere 1.3 percent it was two years ago. And according to outplacement firm Challenger, Gray & Christmas (Chicago), the telecom and computer industries—home to many EEs—were first and second, respec-

tively, in job cuts in 2002.

Still, there are bright spots. The defense sector continues to fire on many cylinders, and that translates into hiring in areas such as intelligence technologies, defenses against chemical, biological, and nuclear weapons; and new battlefield systems such as smart bombs, unmanned air vehicles, and communications links. The U.S. government showered the **Defense Department with more** than US \$355 billion for fiscal year 2003, which translates into abundant job postings on the Web sites of defense contractors like Lockheed Martin, TRW,

Even in a few of last year's sputtering industries, demand exists for EEs. The semiconductor industry, for one, expects better revenues than in tepid 2002. CEOs from the electronics and related industries, at a gathering at November's Electronica Fair in Munich, forecast 5–20 percent growth, up from last year's low single digits. Their optimism is based on an expected revival of the PC market, as well as expansion of wireless and automotive sales.

Among the areas where engineers are in short supply: analog and mixed-signal circuit design, power management, and automated design tools. [Another field where engineers can make their mark—technical support—is covered in "Who Ya

Gonna Call?," p. 94. An article on getting certified in information security is available online at http://www.spectrum.ieee.org/careers/careerstemplate.jsp?ArticleId=e010303.]

"Yesterday's" technology still hot

One of the most sustained demands for EEs is in analog and mixed-signal design. Analog? Isn't that obsolete? The fact is, the more computerized the world becomes, the greater the need for interfaces between the analog and digital: cellphones need to convert voices to digital pulses and vice versa, video cameras

need to change images into bytes,

while monitors reverse the transaction. A quick check of job postings for EEs at

Monster.com and other job boards confirms this. At press time, analog and mixed-signal companies like Semtech, Silicon Laboratories, Goal Semiconductor, and Maxim had all posted multiple ads for experienced analog design engineers.

"There's always been a shortage of hardware design engineers, people who do circuit design at the transistor level," observes Bruce A. Wooley, chair of the electrical engineering department at Stan-

ford University and former chair of

the IEEE Solid-State Circuits Society. "They are needed for digital, analog, and mixed-signal chips, such as I/O circuits for large digital processors—it's basically an analog design problem."

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Though demand for analog types has steadily risen, supply has not. Often cast as yesterday's technology, analog circuit design has failed to attract EE students and younger engineers. It's also demanding. Mark van der Walde, director of the IC business unit at Power Technology Associates (Sharon, Mass.), a recruiting firm that places analog, power, and motion-control engineers, explains: "What differentiates a top engineer from an average engineer is the ability to design all the unique analog building blocks of, say, a power chip from scratch. Such analog building

Bart Kramer, a recruiter for Silicon Laboratories (Austin, Texas), which develops analog and mixed-signal chips, agrees. The key to his company's success, he says, lies in "design engineers who are well grounded in fundamentals—they design elegant solutions."

Power management demand

The near ubiquity of battery-operated mobile electronics—cellphones, PDAs, laptops, MP3 players—is proving a boon for power management engineers. "The trend toward miniaturization calls for power efficiency. You've got to get smarter at delivering the power, as little as possible and just when needed," says Reno Rosetti, director of corporate strategy for computing at Fairchild Semiconductor (South Portland, Maine). That extends from CPUs, where heat dissipation is the key issue, down to systems on a chip, which can't tolerate more than 1 or 2 V. "Power management is the hottest area in the industry right now," Rosetti says, pun intended.

"There are simply not enough good power engineers to go around," reports Rich Cardarella, president of Power Technology Associates. "The schools haven't produced them, maybe because they thought there weren't jobs or it wasn't appealing to the students. But I predict there will be consistent demand." In the current economy, some companies that need power management engineers can't afford to hire them. Nevertheless, Rosetti and Cardarella agree that EEs with an advanced degree and five years' experience in analog circuitry are a hot commodity. In fact, Cardarella notes, some of his clients are hiring analog engineers and moving them into power management.

Design tool designers in demand

Hiring also remains strong at many of the companies that build tools for the semiconductor industry. Take electronic design automation (EDA), which creates software for designing ICs and other semiconductor components.

"We're looking for a variety of EEs, from BSEEs with four years experience to Ph.D.s," reports David Egan, senior director of worldwide staffing at Synopsys Inc. (Mountain View, Calif.), a leading EDA company. Synopsys looks for three kinds of experience: design creation, comprising physical synthesis and physical design; design verification, anchored by simulation; and design integrity, focusing on testing, timing verification, system-on-a-chip issues, and intellectual property. EE hiring at Synopsys, Egan adds, is increasingly global, with half the planned hires expected to work outside the United States, at one of Synopsys' offices in China, India, Taiwan, or South Korea. Several years ago, 70 percent of new hires worked in the United States.

At EDA leader Cadence Design Systems Inc. (San Jose, Calif.), there are 140 or so openings worldwide, according to Paul Trevisan, group director of corporate staffing. Cadence is taking advantage of the current job market to hire experienced engineers, rather than recent grads. But filling those openings, even in this employer's market, is tough. "We're looking for people who've done some traditional IC design but also have a bent for developing software. That's a unique skill set."

\$6 billion U.S. Navy project to provide UHF communications linked by satellite. When completed, MUOS will enable real-time communications to and from any place on earth, whether in dense jungle or in adverse weather.

Raytheon is also the systems integrator for electronics on the DD(X), the Navy's next-generation combat ship. The company is building the vessel's dual-frequency radar suite, a solidstate communication system, an anti-submarine- and mine-

Military sector going strong

Cadence is not the only firm looking for a blend of hardware and software skills. Greg Shelton, vice president of engineering and technology at Raytheon Co.



"A really top engineer doesn't rely on a circuit simulator to tell him how a circuit functions"

(Lexington, Mass.), says, "We hire a lot of EEs to do software development, so they will have a hardware/software view when doing our systems-level work." People with that kind of background "tend to [become] team leaders," he adds. "They really understand the architecture, understand how systems will fail, understand how the whole system comes together from an engineering perspective."

Like many defense contractors these days, Raytheon is hiring—2000–3000 engineers this year, about 30 percent of them in electrical engineering. EEs at Raytheon might find themselves working on MUOS (short for Mobile User Objective System), a 20-year,

warfare system, a vertical-launch missile system, and the overall computer system. (Be aware, though, that many of the openings at Raytheon and other defense contractors require U.S. citizenship and security clearances.)

Leonard J. Hawkins, vice president of engineering for BAE Systems–Integrated Systems (Reston, Va.), looks for computer modeling, simulation, and visualization experience, as well as expertise in computer systems architecture. BAE has several large contracts to do imagery and geospatial work for the U.S. National Imagery and Mapping Agency (Bethesda, Md.).

Another beneficiary of Pentagon largesse is Lockheed Mar-

tin Corp. (Rockville, Md.), which last year won the highly prized contract for the F-35 Joint Strike Fighter. The company will hire 4000 professionals this year, 35–40 percent of whom will be EEs or computer engineers, predicts Ted Glatt, senior manager of talent sourcing. EEs are sought for the various development efforts on the F-35 at the company's Dallas/Fort Worth facilities, and also to do electronics and avionics upgrades for the F-16 fighter jet.

"Aircraft these days are a lot more elec-

tronics than they are airframe," remarks Dale Von Haase, Lockheed's director of aerospace science. "We hire a surprisingly large number of EEs and computer science people for all aircraft and spacecraft programs." Von Haase likes to see technical profiles with a strong systems background, particularly in control systems and systems integration. "Systems integration for the platforms we and other companies have built accounts for roughly half of what the corporation does," he says.

Who Ya Gonna Call?

Sure as death and taxes, everyone's machine will one day crash—and then they'll need tech support

BY DAVID KUSHNER

omewhere at this very moment, someone is weeping—tired, scared, wondering if in one horrendous zap, all his data has vanished for good. Every computer user has been there, and prayed that someone like Rick Cox comes to the rescue.

Cox is director of consumer technical support for Dell Computer Corp. (Austin, Texas), and in the hearts of the legions of desperate customers who phone in every day for help, he's something of a deity. As Cox listens to a recent caller describe his dilemma, he strokes his chin and does the "Save My Data" waltz.

It's an indigenous dance that's being performed up and down the aisles of Dell's support office: dozens of concerned men and women pace around their cubicles, nodding, biting their lips, tossing the occasional Koosh ball. Like them, Cox has a faraway look in his eyes, the look perhaps of a William Gibson character who has just jacked into the matrix. He's listening, but also trying to visualize just what the customer's been up to, as he gently guides him through recovery.

Welcome to the world of tech support. Under the modest rubric of "customer service," tech supporters sit on the other end of the phone, guiding panicky computer users—including their companies' own employees—through the inevitable pitfalls of their wares. Without them, all the revolutionary technology being deployed every day would soon grind to a halt.

Despite the recent economic downturn, technical support workers are in hot demand. According to the research firm Gartner (Stamford, Conn.), the volume of tech support grew 30 percent last year, and companies increased their internal technical service staffs accordingly, from 10 percent of total staff to 11.7 percent. "We, as a society, have a pretty high thirst for technical consumption," says Kris Brittain, a Gartner research analyst, "so as we expand, we'll have increased demand for technical support workers."

A foot in the door

Although often seen just as entry-level positions, today's technical support workers are as diverse as the software and hardware they service. For workers with an engineering background, the field offers more sophisticated challenges than might be expected. "It's a pretty exciting job for a technical person," says Cox, who began working as a computer engineer in the early 1980s. "For every person who calls in," he says, "you get to save the day."

Technical support positions can also offer the best chances of landing a job at a hard-to-crack company. "Working in technical support is a good way to get